



CORPORATE RESUME

Neighborhood safety • Community capacity • Urban livability

AlterNation LLC is an international consulting company specializing in neighborhood safety planning and the development of locally driven, sustainable approaches to crime prevention and livability.

DEVELOPER AND OWNER OF

SafeGrowth®

A next-generation framework integrating community development, crime prevention, and neighborhood planning.

2004	2007	GLOBAL
company founded	SafeGrowth® launched	multidisciplinary network

About AlterNation LLC

Integrated consulting for neighborhood safety, community capacity, and urban livability

Founded in 2004, AlterNation LLC is an international consulting company working at the intersection of urban planning, criminology, community development, and public safety. The company created SafeGrowth® in 2007 and manages the SafeGrowth Alliance, an international network of practitioners and partner organizations.

AlterNation serves public agencies, police and security organizations, community and nonprofit partners, housing and development organizations, transportation agencies, private-sector clients, and neighborhood leaders. Engagements combine evidence, place-based assessment, professional expertise, and local knowledge to move from diagnosis to implementation.

Expertise and services

SAFEGROWTH AND CPTED SafeGrowth®, First-, Second-, and Third-Generation CPTED consulting, assessment, training, and implementation.	TRAINING AND CAPACITY SafeGrowth workshops, Livability Academy programs, practitioner development, and multidisciplinary team coaching.
NEIGHBORHOOD PLANNING Visioning, asset mapping, neighborhood safety plans, collaborative problem-solving, and local implementation support.	TACTICAL URBANISM Neighborhood activation through temporary projects, public art, street markets, intersection repair, and public-space programming.
DATA AND DIGITAL MAPPING Crime and fear analysis, GPS-supported field observation, safety mapping, surveys, and evidence-informed diagnosis.	CRITICAL INFRASTRUCTURE CPTED, operational safety, security integration, and public-access considerations for complex or sensitive sites.
EXPERT WITNESS SERVICES Spatial-forensic analysis, offender search-pattern expertise, case review, and professional testimony.	RESEARCH AND FACILITATION Applied research, evaluation support, curricula, summits, Search Conferences, and cross-sector workshops.

How AlterNation works

- Define the local safety, livability, and organizational challenge with the people closest to it.
- Assemble the right mix of residents, agencies, practitioners, and technical specialists.
- Combine crime and place data with lived experience, observation, and community assets.
- Co-develop practical priorities, responsibilities, projects, and a pathway for sustained action.

Cross-Sector Experience

Selected clients, collaborators, and international engagement locations

Selected clients and project collaborators

PUBLIC SECTOR U.S. Department of Justice; New York City Mayor's Office of Criminal Justice; Legislative Assembly of Ontario; municipal governments; police and public-safety agencies across the United States and Canada.	COMMUNITY AND NONPROFIT Local Initiatives Support Corporation; AARP; Hispanic Association of Contractors and Enterprises (HACE); resident groups; neighborhood associations; community-based organizations.
RESEARCH AND PROFESSIONAL John Jay College Research and Evaluation Center; planning, architecture, landscape, heritage, security, and academic partners.	PRIVATE SECTOR Selected corporate and professional clients have included Deloitte, TECT Aerospace, WXY architecture and urban design, and security-sector partners.

Representative engagement footprint

REGION	LOCATIONS	REPRESENTATIVE FOCUS
UNITED STATES	New York City; Baltimore; Philadelphia; Madison; Portland; San Jose; Arvada; Austin; San Antonio; New Orleans and other cities	Neighborhood safety planning; training; public housing; police-community collaboration; transportation and public-realm applications.
CANADA	Vancouver; Saskatoon; Brantford; North Battleford; Calgary; Toronto and other communities	Safety assessment; local capacity; critical infrastructure; neighborhood action planning; advising and technical assistance.
EUROPE	Helsingborg, Sweden; training and professional development across Europe	SafeGrowth implementation; CPTED development; community co-creation; research, teaching, and knowledge exchange.
AUSTRALIA AND NEW ZEALAND	Professional training in Christchurch, New Zealand, and Melbourne, Australia	Neighborhood development; SafeGrowth and CPTED training; community-led planning and research.

Representative Project Experience

Examples of AlterNation's consulting, training, assessment, and community-planning work

RECENT SAFEGROWTH DELIVERY | 2024-2026

Completed SafeGrowth training with neighborhood teams in New York City, Baltimore, Madison, Saskatoon, and Vancouver, including resident-led safety planning and police-community learning.

Selected project profiles

NEW YORK CITY MAYOR'S OFFICE OF CRIMINAL JUSTICE AND JOHN JAY COLLEGE New York City 2017-2018 AlterNation provided subject-matter expertise and training to improve safety in public housing. Dozens of sessions served multidisciplinary teams from 15 high-crime developments, including residents, tenant associations, police, housing personnel, and nonprofit partners.	LEGISLATIVE ASSEMBLY OF ONTARIO Toronto 2017-2018 A multidisciplinary advisory team completed crime and safety research, CPTED assessment, security and operational recommendations, and critical-infrastructure analysis while supporting heritage conservation and comfortable public access at Queen's Park.
LOCAL INITIATIVES SUPPORT CORPORATION (LISC) United States Work documented from 2008-2020 Through SafeGrowth and CPTED projects, AlterNation trained police, residents, businesses, and community organizations in cities including Houston, Toledo, Saint Paul, Seattle, San Antonio, Miami, Boston, Philadelphia, New Haven, Dayton, and Milwaukee.	AARP HOLLYGROVE LIVABLE COMMUNITIES New Orleans 2009-2013 AlterNation supported post-Katrina neighborhood recovery through SafeGrowth planning, crime-prevention projects, community gardens, children's spaces, and resident-police collaboration. During the initiative, reported homicides declined from 28 to 3 and local participation increased substantially.
HACE EL CENTRO DE ORO Philadelphia Work documented from 2015-2020 SafeGrowth training brought together residents, local police, shop owners, and families in a Latino commercial and residential district. The work included development of a Livability Academy to strengthen local crime-prevention and community-development skills.	MULTI-SECTOR SAFETY AND CPTED ASSIGNMENTS North America and internationally Additional work has included transportation environments, new developments, government facilities, children's hospital settings, public housing, high-crime neighborhoods, critical infrastructure, crime and fear mapping, and expert-witness analysis.

Why AlterNation

Proprietary methods, applied expertise, and knowledge built through international practice

Corporate qualifications

PROPRIETARY METHOD Developer and owner of SafeGrowth® and its associated professional programs, methods, training, and tools.	MORE THAN TWO DECADES Operating since 2004, with SafeGrowth practice and development since its launch in 2007.
INTERNATIONAL PRACTICE Consulting, training, research, and community-planning experience across North America, Europe, Australia, and New Zealand.	MULTIDISCIPLINARY DELIVERY Integrated expertise in planning, criminology, community development, public safety, security, design, and facilitation.

International delivery model

The broader SafeGrowth Network includes specialists in urban planning, criminology, CPTED, community development, facilitation, policing, transportation, public health, security strategy, cultural geography, and neighborhood leadership. AlterNation configures each team around the assignment rather than applying a fixed staffing template.

Typical multidisciplinary roles

Project leadership and strategic advising	SafeGrowth and CPTED instruction	Crime and place analysis
Community engagement and facilitation	Urban design, heritage, and planning	Research, evaluation, and implementation support

Selected publications and knowledge contributions

- *Third-Generation CPTED - Integrating Crime Prevention and Neighbourhood Liveability* (2022), Gregory Saville and Mateja Mihinjac.
- *Crime and Fear in Hollygrove – Building Neighborhood Resilience* (2020), Mateja Mihinjac and Gregory Saville.
- *Third-Generation Crime Prevention Through Environmental Design (CPTED)* (2019), Mateja Mihinjac and Gregory Saville.
- *The Diffusion of Detriment: Tracking Displacement Using a City-Wide Mixed Methods Approach* (2019), Tarah Hodgkinson, Gregory Saville, and Martin A. Andresen.
- *The Evolution of Spatial Forensics Into Forensic Architecture: Applying CPTED and Criminal Target Selection* (2018), Gregory Saville.
- “*Staying out of That Public Housing*”: *Examining the Role of Security Measures in Public Housing Design* (2018), Tarah Hodgkinson, Martin A. Andresen, and Gregory Saville.
- *SafeGrowth: Building Neighborhoods of Safety and Livability* (2018), edited by Gregory Saville.
- *The Missing Link in CPTED Theory* (2017), Gregory Saville.
- *SafeGrowth: Moving Forward in Neighbourhood Development* (2009), Gregory Saville.
- *Second-Generation CPTED: The Rise and Fall of Opportunity Theory* (2008, 2013), Gregory Saville and Gerard Cleveland.
- *Seeing the Light: Implementing CPTED and SafeGrowth – The Obstacles, the Solutions* (2010), Gregory Saville and Elisabeth Miller.
- *CPTED and the Social City: The Future of Capacity Building* (2006), Gregory Saville and Gerry Cleveland.
- *Conducting CPTED Risk Audits for Anti-Terror Infrastructure Protection: A Primer for Law Enforcement Executives* (2004), Gregory Saville.
- *Between the Top and the Bottom: Lessons on Implementing POP into the Organization* (1999), Greg Saville, Syd Gravel, Dave Hendry, and Mike Wells.
- *2nd Generation CPTED: An Antidote to the Social Y2K Virus of Urban Design* (1998), Gregory Saville and Gerard Cleveland.
- Applied training curricula, safety-audit tools, neighborhood risk-assessment resources, case studies, and professional articles developed through SafeGrowth practice.

Typical deliverables

Neighborhood safety and livability plans	CPTED, site-safety, and risk assessments	Training and practitioner development
Facilitated visioning and stakeholder engagement	Implementation roadmaps and sustainability advice	Research, analysis, curricula, and knowledge products

Project approach

Every assignment is tailored to local and organizational needs. AlterNation works with clients to define the scope, assemble the right expertise, protect confidential and proprietary information, and produce practical outputs that support implementation rather than ending with diagnosis alone.

Gregory Saville MCIP ICCP

Founder and Director



SELECTED EXPERTISE

- SafeGrowth®
- First-, Second-, and Third-Generation CPTED
- Urban planning and criminology
- Community-led prevention
- Training and strategic advising
- Policing
- Emotional intelligence
- Organizational change
- Problem-based learning

Gregory Saville is founder and director of AlterNation LLC. He is an urban planner, criminologist, and former police officer specializing in Crime Prevention Through Environmental Design, neighborhood safety planning, and SafeGrowth, the program he created in 2007. He has worked in CPTED since 1985 and has published numerous professional and academic works on CPTED, community safety, and locally led crime prevention. He also co-developed Second- and Third-Generation CPTED theories.

In 1996, Gregory co-founded the International CPTED Association. His work with the association has included course accreditation and practitioner certification. He also established the SafeGrowth Network, bringing together specialists from multiple disciplines and regions to deliver projects and advance research and development on the SafeGrowth approach.

His professional affiliations have included the Police Society for Problem Based Learning and the Center for Problem-Oriented Policing, reflecting his longstanding interest in modern police education, police-community collaboration, and problem-oriented practice.

Gregory has held academic and research appointments as Research Professor and Director of the Center for Advanced Public Safety Research at the University of New Haven, Research Associate in the School of Criminology and Criminal Justice at Florida State University, and Adjunct Associate Professor in the University of Calgary Faculty of Environmental Design. He continues to work internationally as an author, facilitator, trainer, and advisor on neighborhood safety and community-led prevention.

Mateja Mihinjac MCCJ ICCP

Director for Europe



SELECTED EXPERTISE

- SafeGrowth®
- First-, Second-, and Third-Generation CPTED
- Crime prevention
- Crime and place analysis
- Digitized fear mapping
- Training and critical infrastructure
- CPTED implementation process

Mateja Mihinjac is a criminologist, researcher, consultant, and SafeGrowth instructor. As AlterNation's Director for Europe, she supports consulting, research, training, and international collaboration in CPTED, community safety, and neighborhood development. She has taught SafeGrowth across North America, Europe, Australia, and New Zealand.

Mateja has conducted research and published widely on CPTED and SafeGrowth. She co-authored contributions to SafeGrowth Building Neighborhoods of Safety and Livability and co-developed Third-Generation CPTED, which expands CPTED practice through social, environmental, economic, and public-health sustainability. Her work also includes the publications Third-Generation Crime Prevention Through Environmental Design and Third-Generation CPTED: Integrating Crime Prevention and Neighbourhood Liveability.

Her applied experience includes CPTED research and assessment for critical infrastructure, government facilities, children's hospital settings, new developments, and high-crime neighborhoods. She developed Digitized Observation GPS-supported fear-mapping methods and field-tested the approach during project work in Detroit and with the City of Saskatoon planning department. Her earlier professional experience includes work with the Constitutional Court of Slovenia and extensive use of database, analytical, and geographic information systems.

Mateja was elected to the Board of the International CPTED Association in 2017 and has served the association in executive, certification, and course-accreditation roles. Her work combines research, field observation, digital analysis, and participatory planning to help multidisciplinary teams translate evidence into practical neighborhood action.

Jason Tudor AICP

Livability Academy Specialist



SELECTED EXPERTISE

- Community engagement
- Age-friendly planning
- Disaster response
- Livability Academy delivery
- Urban planning

Jason Tudor is an urban planner and community-engagement specialist with experience in age-friendly communities, disaster response, event security, local advocacy, and partnership development. He has held community outreach and engagement roles with AARP, including work supporting unified community strategy and policies that help communities become safer, more accessible, and more age-friendly.

Jason has helped coordinate disaster-response initiatives addressing fraud prevention and caregiver support after communities are affected by disasters. He is a certified urban planner and SafeGrowth practitioner. He holds a master's degree in Urban and Regional Planning and has held the Certified Aging in Place Specialist designation through the National Association of Home Builders.

His policy and community work has included advocacy for complete-streets legislation and grassroots efforts supporting affordable and accessible housing. In 2010, he helped facilitate SafeGrowth as part of the Hollygrove livability initiative in New Orleans. The initiative strengthened resident participation and neighborhood capacity while reported violent crime declined substantially.

Jason co-developed the SafeGrowth Community Livability Academy with Gregory Saville and has helped implement Livability Academies in cities across the United States. His work links practical planning skills, local leadership, and cross-sector partnerships so residents and organizations can sustain improvements after a formal project ends.

Carl Bray RPP MCIP

Heritage Planning Specialist



SELECTED EXPERTISE

- Heritage conservation
- Urban design and landscape architecture
- Land-use planning
- Downtown revitalization

Carl Bray is an award-winning heritage planner, urban designer, and landscape architect and Principal of Carl Bray and Associates Limited, also known as Bray Heritage, based in Kingston, Ontario. He has more than four decades of experience in heritage and land-use planning for projects in Canada, the United States, and Great Britain.

Carl holds a PhD in Cultural Geography from University College London, a Master of Urban Design from Oxford Brookes University, and a Bachelor of Landscape Architecture from the University of Guelph. In addition to his consulting practice, he has served as an Adjunct Associate Professor in the graduate School of Urban and Regional Planning at Queen's University.

His work includes advising the Ontario government on heritage and land-use policy, as well as planning and urban design for downtown revitalization projects across Canada and in London's Docklands. He has provided heritage-conservation planning for a wide variety of building-renovation projects, including work in downtown Toronto.

Relevant assignments include conservation strategy for the renovation of the City of Kingston public library, Heritage Conservation District studies and plans supporting the regeneration of small communities and urban cores, and cultural-tourism and interpretation projects across Northwestern and Northeastern Ontario. Carl is affiliated with professional organizations in landscape architecture, planning, and heritage conservation.

Ian Davidson

Public Safety and Policing Specialist



SELECTED EXPERTISE

- Police leadership
- Public safety administration
- Security and investigations
- Crime analysis and CPTED

Ian Davidson has experience across policing operations, complex criminal investigations, public-safety administration, security, and community safety in Canada. As a police supervisor, he supported police services grounded in crime analysis and crime prevention.

Ian served for eight years as Chief of the Greater Sudbury Police Service, a department of approximately 350 personnel, and served as President of the Ontario Association of Chiefs of Police. After leaving municipal policing in 2010, he became Ontario's Commissioner of Community Safety and was later appointed Deputy Minister of Community Safety and Correctional Services, serving in a role equivalent to Ontario's Deputy Solicitor General. These appointments gave him extensive experience in public-safety policy, governance, and service delivery.

Following his retirement from the Ontario public service, Ian served as a member of the Parole Board of Canada and as a labour arbitrator. He has also provided security and investigative consulting services, including CPTED-based security advice for commercial property.

Ian holds a Bachelor of Arts in Law and Political Science from Carleton University and has studied at the University of Toronto Rotman School of Management. He is a certified municipal manager and a graduate of the FBI National Academy at the University of Virginia. His professional and community recognition includes the Order of Merit of the Police Forces and service with police-community and narcotics initiatives in Greater Sudbury.

Dr Tarah Hodgkinson

Criminology Specialist



SELECTED EXPERTISE

- Crime prevention and policing
- SafeGrowth®
- Community safety partnerships
- Research methods and evaluation
- Crime mapping and rural safety

Dr Tarah Hodgkinson is a criminologist and SafeGrowth practitioner whose areas of expertise include crime prevention, policing, community-safety partnerships, collective violence, research methodology and statistics, crime mapping, and victimology. She holds a PhD in Criminology from Simon Fraser University and undergraduate and master's degrees in Sociology from Queen's University.

Tarah has held academic and teaching roles at Griffith University in Brisbane, Australia. She has researched and published on CPTED and SafeGrowth, including co-authoring chapters of SafeGrowth Building Neighborhoods of Safety and Livability. Her applied work has included community safety audits undertaken with the City of Saskatoon planning department.

She has consulted and taught SafeGrowth in cities across the United States and Canada, including New York City, Newark, Chicago, Sacramento, New Orleans, Saskatoon, Ottawa, and Calgary. Her work has involved multidisciplinary learning, evaluation, and community-based approaches to crime prevention.

Tarah has served as a Director of the International CPTED Association and has worked on SafeGrowth and rural crime-prevention initiatives in communities including North Battleford, Saskatchewan, and locations in Queensland, Australia. Her contribution to the network combines rigorous research design with practical community-safety implementation.

Pamela B. Daniels

Community Relations Specialist



SELECTED EXPERTISE

- Community engagement and organizing
- Community and economic development
- Sustainability and creative placemaking
- Communications and grant development
- SafeGrowth®

Pamela B. Daniels is a sustainability-focused community and economic development strategist with more than 18 years of experience in community organizing and engagement, environmental advocacy, hospitality and operations management, and whole-community development. She is an experienced program director, corporate communicator, grant writer and administrator, and content developer.

Pamela was trained in SafeGrowth and has completed project work in New Jersey. She presented at the New Jersey SafeGrowth Summit in 2019 and joined the SafeGrowth Network that same year. Her work brings together relationship building, organizational development, communications, and practical neighborhood action.

Pamela has served in resource development and executive leadership at Unified Vailsburg Services Organization, Inc., a community and economic development agency specializing in preschool and afterschool education, affordable housing and homeownership support, and neighborhood revitalization through creative placemaking.

She was a two-term Board Member of Partnership West, Inc., the Business Improvement District for Newark's West Ward, and served as its Founding President from 2016 to 2018. She also co-chairs the Creative New Jersey, Creative-Newark Call for Collaboration Host Team. Through The Brickerati Group, Pamela provides publicity and business-development support to impact-driven enterprises, municipalities, nonprofit organizations, and artists. She is based in New Jersey.